

03 May 2016 at 7.00 pm

Conference Room, Argyle Road, Sevenoaks
Despatched: 25.04.16



Scrutiny Committee

Membership:

Chairman, Cllr. London; Vice-Chairman, Cllr. Brown
Cllrs. Ball, Brookbank, Clack, Hogg, Kitchener, Lindsay, McArthur, Purves and Reay

Agenda

	Pages	Contact
Apologies for Absence		
1. Minutes To approve the Minutes of the meeting of the Committee held on 23 February 2016, as a correct record.	(Pages 1 - 4)	
2. Declarations of Interest Any declarations not already registered		
3. Responses of the Cabinet to reports of the Scrutiny Committee (if any)		
4. Actions from the last meeting of the Committee (if any)		
5. Kent County Council - Commercial and Traded Services Paul Carter CBE, Leader and Cabinet Member for Business Strategy, Audit and Transformation and Commercial and Traded Services of Kent County Council to answer question on Commercial and Traded Services.		
6. Performance Report	(Pages 5 - 20)	Lee Banks Tel: 01732 227161
7. Questions to the Portfolio Holder for Housing and Health	(Pages 21 - 22)	Cllr. Michelle Lowe
8. Questions to the Portfolio Holder for Direct & Trading Services		Cllr. Matthew Dickins

9. **Leisure In-Depth Scrutiny Working Group - Update**
Verbal update by Cllr. Cameron Brown

10. **Work Plan**

(Pages 23 - 24)

EXEMPT INFORMATION

At the time of preparing this agenda there were no exempt items. During any such items which may arise the meeting is likely NOT to be open to the public.

If you wish to obtain further factual information on any of the agenda items listed above, please contact the named officer prior to the day of the meeting.

Should you need this agenda or any of the reports in a different format, or have any other queries concerning this agenda or the meeting please contact Democratic Services on 01732 227247 or democratic.services@sevenoaks.gov.uk.

SCRUTINY COMMITTEE

Minutes of the meeting held on 23 February 2016 commencing at 7.00 pm

Present: Cllr. London (Chairman)

Cllrs. Ball, Clack, Hogg, Kitchener, Lindsay and Reay

Apologies for absence were received from Cllrs. Brookbank, Brown, McArthur and Purves

Cllrs. Firth, Mrs. Morris and Piper were also present.

22. Minutes

Resolved: That the minutes of the meeting of the Scrutiny Committee held on 24 November 2015 be approved and signed by the Chairman as a correct record.

23. Declarations of Interest

No additional declarations were made.

24. Responses of the Cabinet to reports of the Scrutiny Committee

There were none.

25. Actions from the last meeting of the Committee

There were none.

26. Kent County Council - Highways

This item had been withdrawn prior to the meeting as Kent County Councillor Matthew Balfour, Cabinet Member for Environment and Transport, was unavailable to attend the meeting.

27. Performance Monitoring

The Chief Officer Corporate Support introduced a report which summarised performance across the Council to the end of December 2015. Members were asked to consider three performance indicators which were performing 10% or more below their target with a commentary from Officers explaining the reasons and detailing any plans to improve performance. If actions taken were not deemed sufficient, the report recommended referring those indicators to Cabinet for further assessment. The report also provided key performance indicators relating to the Portfolio Holders invited to the Scrutiny Committee meeting.

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In response to a question, the Chief Officer Corporate Support clarified that the average number of days taken to remove abandoned vehicles had been over target for December 2015 as there had been fewer working days that month.

Resolved: That the contents of the report be noted.

28. Questions to the Portfolio Holder for Planning

The Portfolio Holder for Planning updated the Committee on recent achievements within his portfolio and on his areas of focus. He explained that three of the primary areas of focus were the review of the Local Plan, income from the Community Infrastructure Levy and consultations which had included starter homes, commuter hubs, affordable homes, airports and a Lower Thames Crossing. The report updated Members on housing completions within each Ward.

The Portfolio Holder responded to Members' questions.

The Chairman asked what his primary concerns were as Portfolio Holder. He responded that the District needed to maintain economic sites, which faced reduction due to the rules on permitted change of use. Recent reports requiring other Councils to plan for larger numbers of houses would be difficult to achieve in the District as 93% of the land was Green Belt. He was also disappointed at the low levels of Affordable Housing in new developments, a matter which was to be considered at the meeting of the Planning Advisory Committee on 19 April 2016.

The Chairman also enquired whether recruitment and retention of good quality planners was a problem. He explained that the Team was fully staffed and was high quality though the Council did face competition from other employers, especially in the private sector, who could offer significantly more money.

In response to a question, the Portfolio Holder advised that sites to be considered through the Call for Sites would be notified to local Members once Officers had first vetted the sites.

Members asked about the process for the Swanley and Hextable Masterplan. The Portfolio Holder explained that the Masterplan depended upon local support and input but it could help provide clear direction for future planning in the area. Asked whether the consultation would consider views of neighbouring areas which depended upon Swanley, he confirmed it would.

A Member enquired whether the target for determining planning applications within 8 weeks prevented some applications being approved which required a little extra time. The Chief Officer Planning confirmed that developers could agree with the Council for an extension of time, which would take the application outside of the performance figures.

Members asked how the number of successful planning appeals against the Council compared with other local authorities. The Portfolio Holder clarified that there were few similar authorities as the Council refused more applications than any other in the County. The Chief Officer Planning added that Sevenoaks was also the busiest Planning Department in the County but the Council had set a target of 75% success as this was the middle of top quartile.

Concern was raised that planning applications were advertised in the Sevenoaks Chronicle but not in newspapers in the Swanley area. The Portfolio Holder explained that although applications were advertised, including to neighbours, on the website and to local councillors, he wanted transparency and believed the systems could be advertised further.

29. Questions to the Portfolio Holder for Legal & Democratic Services

The Portfolio Holder for Legal & Democratic Services updated the Committee on key actions and achievements to date within her portfolio and the key challenges ahead. She highlighted that the Council was the only body successfully to submit a detailed alternative proposal for the Boundary Commission's revised Kent County Council division boundaries. A decision of the Licensing Hearing Sub-Committee was recently upheld at the Sevenoaks Magistrates' Court resulting in costs of £9,425 in favour of the Council. The Licensing Partnership would also include the London Borough of Bexley from June 2016, subject to the approval of existing Partners.

The Portfolio Holder explained that the new Individual Electoral Registration (IER) system continued to create difficulties and the government was not fully reimbursing the Council's costs for it. She also clarified that the Performance Indicator for the number of animal licences outstanding for more than a month had exceeded target in December due to the limit of visits vets could make. Many animal licences ran from January to December, but the number of working days in December for vets to perform the required visits was low. The figure had recovered significantly in January.

The Portfolio Holder responded to Members' questions.

The Chairman asked what her primary concerns were as Portfolio Holder. She advised that staffing resilience had become more difficult as the staffing had been pared down. Recruitment and retention had been difficult with two vacancies in the Legal Team. Legal posts in London could offer more money but the Council could offer more flexible working. A professional head hunter had been appointed to help recruit a Planning Solicitor.

A Member asked about a recent court case about Declarations of Pecuniary Interests reported to the Standards Committee on 9 February 2016. The Portfolio Holder explained that she hoped training may be provided to all Members, though it was difficult to be clear on the rules after only one court case, which had seemed a harsh interpretation.

Another Member asked for an update on recent inspections to ensure alcohol licensed premises could serve wine in measures of 125ml. The Portfolio Holder responded that throughout the inspections in the north of the district only one premises was unable to comply.

In response to a question, the Portfolio Holder advised that she would continue to investigate ways of reducing costs with the IER process.

The Portfolio Holder was asked whether the Council's trading company would affect transparency of decision making. She explained that the company would be open, as required by company law, but approvals given by Cabinet, the business plan and the

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accounts would all be public. However, there would be operational confidentiality where required for business efficacy.

A Member enquired whether there were lessons to be learnt from the prosecution of the Council for a Health and Safety offence in December 2015. She explained that the Council had responded immediately to the Improvement Notice served on the Council and the road on which the incident occurred was now treated as medium risk.

30. Chairman's Annual Report to Council

The Chairman introduced his draft Annual Report to be presented to the Council meeting on 26 April 2016. The report summarised the Committee's work plan which had focussed at each meeting on inviting an external guest, considering performance indicators, inviting two Portfolio Holders to discuss areas of focus or challenge and setting up an In-Depth Scrutiny Working Group. The results in each area were summarised.

The Chairman sought Members' views on the success of the Committee over the year. Members expressed support to a continuity of Membership on the Committee as Members felt they had grown in experience over the year. There was also concern that newer Members of the Council had begun with less understanding of the responsibilities of those who appeared before the Committee. Members discussed the frequency of the meetings of the Committee and support for In-Depth Scrutiny Working Groups and the impact these would have on Officer resource.

31. Work Plan

An [update](#) from the Member's Leisure In-Depth Scrutiny Working Group was tabled for the Committee's information. It was noted they would provide their full report in May 2016.

It was agreed that the following external guests would be invited to attend before the Committee:

- Moat Housing and West Kent Housing in July 2016;
- Mike Hill, KCC Cabinet Member for Community Services in November 2016 to discuss library provision;
- A representative of Kent Police to attend in February 2016.

THE MEETING WAS CONCLUDED AT 8.28 PM

CHAIRMAN

PERFORMANCE REPORT

Scrutiny Committee - 3 May 2016

Report of Chief Executive

Status: For Information

Key Decision: No

This report supports the Council Promise to provide value for money

Portfolio Holder Cllr. Peter Fleming

Contact Officer(s) Lee Banks (Ext. 7161)

Recommendation to Scrutiny Committee:

- (a) Members note the contents of the report; and
- (b) If Members are dissatisfied by actions being taken to improve performance by either Officers, Advisory Committee or Cabinet, they consider areas of underperformance for scrutiny.

Reason for recommendation: To ensure that areas of under performance within services are considered and reviewed by Members.

Introduction and Background

- 1 Scrutiny Committee have requested a regular update at each of their meetings of any performance indicators which are not meeting their target level. Attached to this short introduction paper is an exceptions report with a commentary from officers explaining the reasons why performance is not within 10% of target and detailing any actions the service is planning to take to improve performance levels.

Performance Overview

- 2 The table on the following page summarises performance levels as at the end of February 2016.

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	Current Month	Year To Date
Red <i>10% or more below target</i>	3 (6.3%)	0 (0%)
Amber <i>Less than 10% below target</i>	5 (10.4%)	6 (12.5%)
Green <i>At or above target</i>	40 (83.3%)	42 (87.5%)

- 3 Provided as Appendix A to this report are details of the three indicators where performance is 'Red' and missing the target level by 10% or more.

Portfolio Holder Performance Reports

- 4 At the Scrutiny Committee meeting held on 14 July 2015 it was resolved for 'Officers to provide key performance indicators relevant to the Portfolio Holders invited to the Scrutiny Committee at each meeting'. The following performance reports are provided as appendices to this report:

- Appendix B - Housing and Health Portfolio performance report
- Appendix C - Direct & Trading Services Portfolio performance report

- 5 Where performance is 'red' and missing the target level by 10% or more Officers have provided a commentary for Members consideration.

Other Options Considered and/or Rejected

- 6 None.

Key Implications

Financial

- 7 Effective performance management monitoring arrangements will assist the Council in diverting resources to areas or services where it is considered to be a greater priority.

Legal Implications and Risk Assessment Statement.

- 8 Robust arrangements are in place to ensure that the risk of inaccurate data being reported to Members is minimised and assurance can be placed on the accuracy of data used to assess performance. By reporting to Members and ensuring all Members are able to access the Council's performance management system the risk of poor performance not being identified or addressed is minimised.

Equality Impacts

- 9 The decisions recommended through this paper have a remote or low relevance to the substance of the Equality Act. There is no perceived impact on end users

Conclusions

- 10 This report to Members summarises performance across the Council with data that was available at the end of February 2016. Members are asked to consider three performance indicators which are performing 10% or more below their target and if the actions being taken by officers are not deemed sufficient are recommended to refer those indicators to the Cabinet for further assessment.

Appendices

Appendix A - Exceptions Report

Appendix B - Housing & Health Portfolio performance report

Appendix C - Direct & Trading Services Portfolio performance report


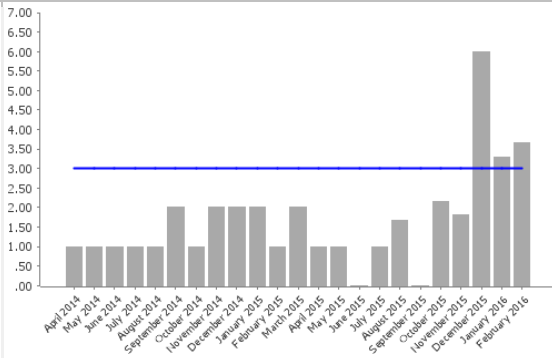


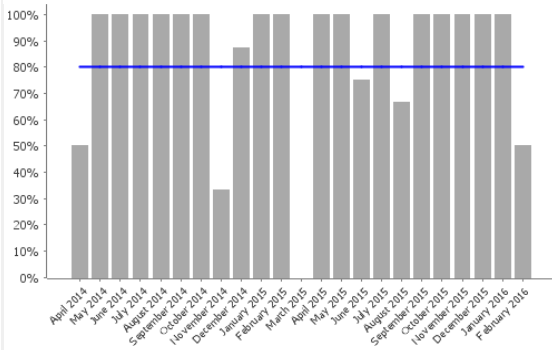

Background Papers:

None

**Dr Pav Ramewal
Chief Executive**


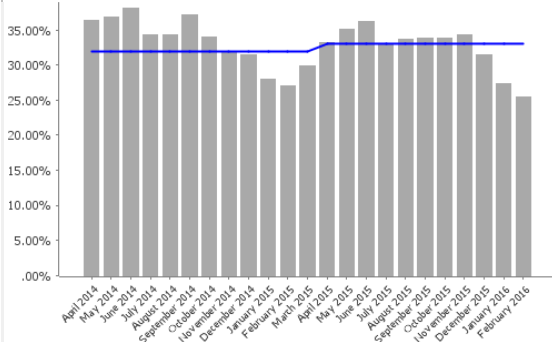

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Scrutiny Committee – Exceptions Report

Code	Short Name	Current Value	Current Target	Current Status	Performance Chart	Cumulative (Year to Date) Performance			Latest Note
						2015/16			
						Value	Target	Status	
LPI_DS Clean 003	Average number of days taken to remove abandoned vehicles	3.66	3.00			1.96	3.00		February's performance related to 3 cars removed only. This is a KCC contract and one vehicle removal was slightly over the contract removal target. The position year to date is fully on target.
LPI_DC 007a	Processing of planning applications: Major applications in 13 weeks	50.00%	80.00%			90.32%	80.00%		Only two major applications were determined in February, one of which was out of time. Year to date performance remains strong.

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Code	Short Name	Current Value	Current Target	Current Status	Performance Chart	Cumulative (Year to Date) Performance			Latest Note
						2015/16			
						Value	Target	Status	
LPI_DS Waste 001	Percentage of household waste sent for reuse, recycling and composting	25.53%	33.00%			32.61%	33.00%		Performance in February was 25.53%, bringing the year to date position to 32.61% which is fractionally below target. Recycling performance during the winter months is adversely affected on an annual basis by a fall in the level of garden waste put out for collection.

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Scrutiny Committee – Housing & Health Portfolio performance report

Code	Short Name	Current Value	Current Target	Current Status	Performance Chart	Cumulative (Year to Date) Performance			Latest Note																																																
						2015/16																																																			
						Value	Target	Status																																																	
LPI_CD Page 11	Percentage of Health Action Plan on target	87%	80%	✔	<table border="1"> <caption>Performance Chart Data (Percentage of Health Action Plan on target)</caption> <thead> <tr> <th>Quarter</th> <th>Value (%)</th> </tr> </thead> <tbody> <tr><td>Q1 2014/15</td><td>85</td></tr> <tr><td>Q2 2014/15</td><td>75</td></tr> <tr><td>Q3 2014/15</td><td>85</td></tr> <tr><td>Q4 2014/15</td><td>82</td></tr> <tr><td>Q1 2015/16</td><td>85</td></tr> <tr><td>Q2 2015/16</td><td>87</td></tr> </tbody> </table>	Quarter	Value (%)	Q1 2014/15	85	Q2 2014/15	75	Q3 2014/15	85	Q4 2014/15	82	Q1 2015/16	85	Q2 2015/16	87	87%	80%	✔	Commentary is only provided for 'red' indicators.																																		
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LPI_HS A 002	Total number of homelessness acceptances	2	4	✔	<table border="1"> <caption>Performance Chart Data (Total number of homelessness acceptances)</caption> <thead> <tr> <th>Month</th> <th>Value</th> </tr> </thead> <tbody> <tr><td>Apr 2014</td><td>2</td></tr> <tr><td>May 2014</td><td>3</td></tr> <tr><td>Jun 2014</td><td>1</td></tr> <tr><td>Jul 2014</td><td>4</td></tr> <tr><td>Aug 2014</td><td>2</td></tr> <tr><td>Sep 2014</td><td>5</td></tr> <tr><td>Oct 2014</td><td>5</td></tr> <tr><td>Nov 2014</td><td>2</td></tr> <tr><td>Dec 2014</td><td>0</td></tr> <tr><td>Jan 2015</td><td>2</td></tr> <tr><td>Feb 2015</td><td>0</td></tr> <tr><td>Mar 2015</td><td>1</td></tr> <tr><td>Apr 2015</td><td>5</td></tr> <tr><td>May 2015</td><td>4</td></tr> <tr><td>Jun 2015</td><td>2</td></tr> <tr><td>Jul 2015</td><td>6</td></tr> <tr><td>Aug 2015</td><td>5</td></tr> <tr><td>Sep 2015</td><td>5</td></tr> <tr><td>Oct 2015</td><td>1</td></tr> <tr><td>Nov 2015</td><td>1</td></tr> <tr><td>Dec 2015</td><td>6</td></tr> <tr><td>Jan 2016</td><td>2</td></tr> <tr><td>Feb 2016</td><td>2</td></tr> </tbody> </table>	Month	Value	Apr 2014	2	May 2014	3	Jun 2014	1	Jul 2014	4	Aug 2014	2	Sep 2014	5	Oct 2014	5	Nov 2014	2	Dec 2014	0	Jan 2015	2	Feb 2015	0	Mar 2015	1	Apr 2015	5	May 2015	4	Jun 2015	2	Jul 2015	6	Aug 2015	5	Sep 2015	5	Oct 2015	1	Nov 2015	1	Dec 2015	6	Jan 2016	2	Feb 2016	2	37	41	✔	Commentary is only provided for 'red' indicators.
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Code	Short Name	Current Value	Current Target	Current Status	Performance Chart	Cumulative (Year to Date) Performance			Latest Note
						2015/16			
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LPI_HS A 004	Number of households living in B & B	2	20	✔		2	20	✔	Commentary is only provided for 'red' indicators.
LPI_HS A 005	Number of households who considered themselves as homeless for whom housing advice casework resolved their situation	83	75	✔		237	225	✔	Commentary is only provided for 'red' indicators.

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Code	Short Name	Current Value	Current Target	Current Status	Performance Chart	Cumulative (Year to Date) Performance			Latest Note
						2015/16			
						Value	Target	Status	
LPI_HS P 002	Number of affordable homes delivered (gross)	99	70	✔		99	24	✔	Commentary is only provided for 'red' indicators.
Page 13 S 001	Number of Disabled Facilities Grants approved	29	20	✔		72	60	✔	Commentary is only provided for 'red' indicators.

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Scrutiny Committee – Direct & Trading Services Portfolio performance report

Code	Short Name	Current Value	Current Target	Current Status	Performance Chart	Cumulative (Year to Date) Performance			Latest Note
						2015/16			
						Value	Target	Status	
LPI_DS Clean 001	Number of justified Street Cleaning complaints	2	5	✔		17	55	✔	Commentary is only provided for 'red' indicators.
LPI_DS Clean 002	Average number of days taken to remove fly tips which the District Council has responsibility to clear	2.2	7	✔		1.8	7	✔	Commentary is only provided for 'red' indicators.


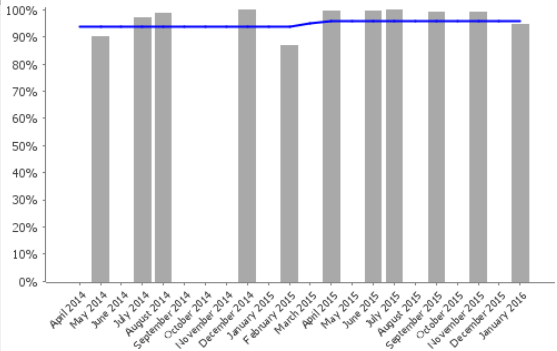


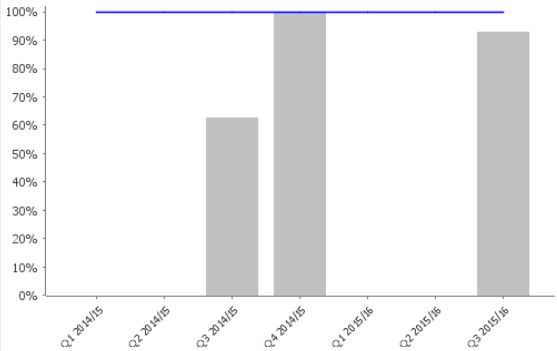

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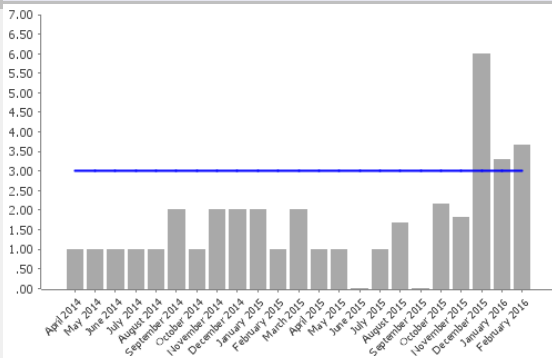


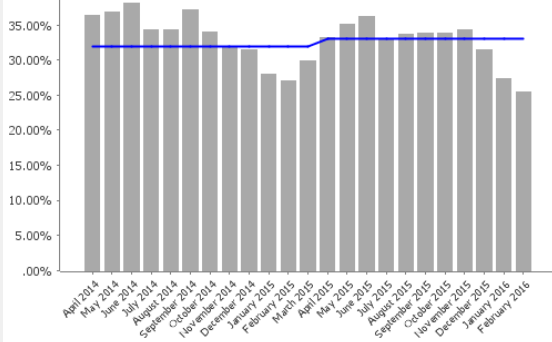

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Code	Short Name	Current Value	Current Target	Current Status	Performance Chart	Cumulative (Year to Date) Performance			Latest Note
						2015/16			
						Value	Target	Status	
LPI_EH 008	Percentage of food establishments in the area which are broadly compliant with food hygiene law	90.29%	85%	✔		90.29%	85%	✔	Commentary is only provided for 'red' indicators.
LPI_PA 002	Percentage of Penalty Charge Notices cancelled	13%	13%	✔		11.64%	13%	✔	Commentary is only provided for 'red' indicators.

Code	Short Name	Current Value	Current Target	Current Status	Performance Chart	Cumulative (Year to Date) Performance			Latest Note
						2015/16			
						Value	Target	Status	
LPI_DS Waste 002	Number of missed collections per 100,000	6.1	10	✔		6.6	10	✔	Commentary is only provided for 'red' indicators.
Page 17 LPI_DS Waste 003	Percentage of missed collections put right by the next working day	100%	97%	✔		98.39%	97%	✔	Commentary is only provided for 'red' indicators.

Code	Short Name	Current Value	Current Target	Current Status	Performance Chart	Cumulative (Year to Date) Performance			Latest Note
						2015/16			
						Value	Target	Status	
LPI_DS Waste 004	Number of missed green waste collections	2	8			29	83		Commentary is only provided for 'red' indicators.
LPI_DS Waste 005	Percentage of missed green waste collections corrected by next working day	100%	98.00%			96.67%	98.00%		Commentary is only provided for 'red' indicators.

Code	Short Name	Current Value	Current Target	Current Status	Performance Chart	Cumulative (Year to Date) Performance			Latest Note
						2015/16			
						Value	Target	Status	
LPI_DS Clean 004	Percentage of cleaning schedules completed to agreed frequency	94.47%	96%			98.63%	96%		Commentary is only provided for 'red' indicators.
Page 19 EH 006	Percentage of animal licences issued that were due	92.86%	100%			92.86%	100%		Commentary is only provided for 'red' indicators.

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Housing

Challenges:

- High house prices (up to 17 times higher than average wages), planning constraints and limited scope for development, ageing population, need to try and keep families and communities together. RTB may cause issues with this as we lose social rented homes.
- Housing & Planning Bill: Starter Homes (can be lost after 5 years, no local connection), changes to HA funding could lead to difficult decisions that could lead to HAs creaming off the most able to pay tenants leaving us with a statutory obligation to home the others, High risk of losing s106 Affordable Housing Contribution
- Need to help middle income group of £33,000 to £60,000 who earn too much for social housing and not enough to buy outright in the district, and other groups identified in the HMNA survey - results due by Christmas this year
- The latest benefit cap is expected to be significantly worse than the current one and is expected to hit smaller and younger households. It is due to be introduced this year.

Successes:

- Member-led housing strategy workshops leading to our 'Direction of Travel'
- Commissioning of our Housing Market Needs Assessment (HMNA) - combining the Direction of Travel with the HMNA results, housing stock condition survey and government changes will result in the new well informed housing strategy
- Bringing Disabled Facilities Grant (DFGs) in house
- Spring Forum on 18 April
- The process of fully integrating housing and health advice and the appointment of our new Head of Service for Housing & Health - Hayley Brooks
- We have found new funding streams for HERO and have two HERO officers once again
- Meeting with two of our MPs (and keeping them up-to-date with housing and planning issues that impact on us): Michael Fallon and Tom Tugendhart highlighting our direction of travel and issues with the Housing & Planning Bill. We kept Gary Johnson fully up-to-date.

Challenges:

- Achieve and implement the Public health deal (already managed a 7.5% reduction in Kent Public Health budgets)
- The future of Whiteoak leisure centre and replacement of the Edenbridge All Weather Pitch
- Complete the leisure strategy taking forward the work done by this committee on leisure facilities in the District

Successes

- We are a leading District Council in the country with our health vision
- Secured Kent Public Health funding for 2016/17 at the same level as this year
- A final portfolio holder decision to pull out of the Wildernesse sports provision (Weald of Kent Grammar School will manage the facilities both for its pupils and local residents)
- The full integration of the housing and health advice teams
- New 'Shape Master' fitness suite (power assisted cardio equipment) launched at White Oak Leisure Centre

Dementia friendly achievements

- Hosted and organised a successful: 'Coping with dementia' event held with 62 participants
- Dementia Friends training booked for taxi drivers in April
- Over 250 staff and Members, including Dunbrik workers, trained as Dementia Friends with a further 40 frontline officers trained as Dementia Champions
- Two new dementia cafes launched (Edenbridge & Westerham) - total of 6 across the District (Sevenoaks town, Swanley, West Kingsdown and Hartley)

Scrutiny Committee Workplan

Committee Date	3 February 2015	14 July 2015	24 November 2015	23 February 2016
External Invitees	West Kent Clinical Commissioning Group (Passenger Transport) - Ian Ayres, Chief Officer	Kent County Council (Primary Schools) - Margaret Crabtree, Deputy Cabinet Member for Education & Health Reform	Kent Police (Crime & Disorder in the Sevenoaks District) - Chief Inspector Roscoe Walford, Sevenoaks District Commander	Kent County Council (Highways) - Matthew Balfour, Cabinet Member for Environment and Transport
Scrutiny Committee	Performance Monitoring Michelle Lowe - Housing, Welfare and Community Safety Chairman's annual report to Council	Performance Monitoring Peter Fleming - Leader and Portfolio Holder for Policy & Performance	Performance Monitoring Update from Kent County Council on Education Questions Peter Fleming - Leader and Portfolio Holder for Policy & Performance Tony Searles - Portfolio Holder for Finance	Performance Monitoring Robert Piper - Portfolio Holder for Planning Anna Firth - Portfolio Holder for Legal & Democratic Services Chairman's annual report to Council
In-Depth Scrutiny			Working Group Leisure - Update Stages Two/Three ¹	Working Group Leisure - Interim Report Stages Two/Three/Four ¹

Committee Date	3 May 2016	5 July 2016	8 November 2016	7 February 2017
External Invitees	Kent County Council (Commercial and Traded Services) - Paul Carter CBE, Leader and Cabinet Member for Business Strategy, Audit and Transformation and Commercial and Traded Services	Moat Housing & West Kent Housing (TBC)	Kent County Council (Library Services) - Mike Hill, Cabinet Member for Community Services (TBC)	Kent Police (TBC)
Scrutiny Committee	Performance Monitoring Matthew Dickins - Portfolio Holder for Direct & Trading Services Michelle Lowe - Portfolio Holder for Housing & Health	Performance Monitoring Roderick Hogarth - Economic and Community Development Tony Searles - Portfolio Holder for Finance	Performance Monitoring Robert Piper - Portfolio Holder for Planning Anna Firth - Portfolio Holder for Legal & Democratic Services	Performance Monitoring
In-Depth Scrutiny	Working Group Leisure - Final Report Stages Two/Three/Four ¹			

¹ For detailed information on stages refer to "A Guide to In-Depth Scrutiny"

Past In-Depth Scrutiny Working Groups

2013/14	
Parking	Cllrs Clark, Cooke, Edwards-Winser, Eyre, Mrs Purves, Raikes (Chairman)
Budget	Cllrs Abraham, Mrs Bracken (Chairman), Butler, Gaywood, Maskell
2014/15	
Leisure	Cllrs. Gaywood, Grint, Mrs. Morris, and Pett (Chairman)
Investment in Property (put on hold)	Cllrs. Brookbank, Davison (Chairman) and Underwood

Current In-Depth Scrutiny Working Groups

Leisure	Cllrs. Ball, Brown (Chairman), Clack and Kitchener
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Possible future areas for In-Depth Scrutiny

Housing - Welfare Reform
Housing - accommodation for vulnerable people
Property Investment

Possible External Invitees

Position	Name	Topic
NHS	TBC	
Kent Police	TBC	Crime & Disorder